Remedial Safety in In-Situ Chemical Oxidation, Crucial to Success

Tim Pac & Michael Lee, PhD, Terra Systems, Inc., Jennifer Byrd, ERM, Elizabeth Cohen & Mark Klemmer, Arcadis, Michelle Crimi, PhD, Clarkson University, Potsdam, New York, Paul Dombrowski & D. Scott Pittenger, In-Situ Oxidative Technologies (ISOTEC), Baxter Duffy, AWT Environmental Services Inc., Lance Robinson, EnRx Deb Schnell, Cascade

Sources:

Pac, Tim, Cohen, Elizabeth, Crimi, Michelle, Dombrowski, Paul, Duffy, Baxter, Lee, Michael, Klemmer, Mark, Pittenger, D. Scott and Robinson, Lance, "Remedial Safety in In-Situ Chemical Oxidation, Crucial for Success," Remediation, 32 (3): 195 – 209 (2022).

Pac, Tim, Lee, Michael, Byrd, Jennifer, Cohen, Elizabeth, Crimi, Michelle, Dombrowski, Paul, Duffy, Baxter, and Schnell, Deborah, "Remedial Safety in In-Situ Chemical Oxidation, Crucial for Success," 12th International Conference on Remediation of Chlorinated and Recalcitrant Compounds (2022).

30 September 2024



Those who cannot remember the past are condemned to repeat it.

- George Santanyana

Presentation Outline



Step changes in the evolution of "Safety" and Safety First

Personal advocacy for chemical safety

- Awareness of basics
- Advanced knowledge

"Incidents" of injection (Top 4)

Top 3 "skills" with mitigation strategies

What can You do?



Did We Need Safety?





Evolution of Safety First in Remediation I



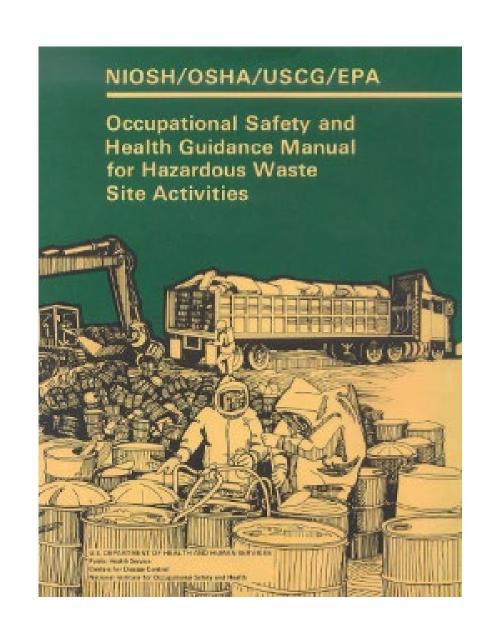
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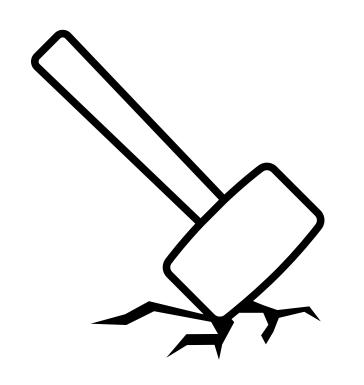
Occupational Safety and Health Guidance Manual for Hazardous Waste Site Activities required "... a site health and safety program... must provide:

- Comprehensive protection against all potential hazards and
- Specific protection against individual known hazards,
- It should be continuously adapted to new information and changing site conditions."

Responsibility of the employer, elicited response

- HAZWOPER 1910.120 (40 hour, annual, supervisor) in 1990
- Specialized worker training programs (construction, demolition, sampling)
- Selection and use of Personal Protective Equipment (PPE)
- Creation of Site-specific Health and Safety Plans (HSPs/HASPs)





Evolution of Safety-First In Remediation II



2000

Recognition of "what does safety mean to me?"

- Safety awards, recognition group and individual
- Targeted technical training
 - Classes, On-the-Job (OTJ), previous relevant experience
 - Observation / Supervision / Mentoring
 - Demonstration of competence/ Peer review
 - Examination / Certification / Licensure



Evolution of Safety-First In Remediation III



2010

Individual empowerment and engagement - "I am responsible for the safety of myself and my team"

- My knowledge awareness, recognition and knowledge
- My actions observation, inspection and correction
- My support for safety budget, equipment, team bias for action

Present?

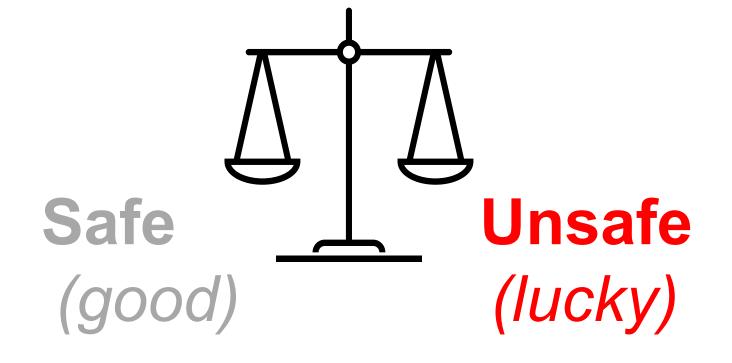
Mutual goal - everyone goes home, like they arrived!



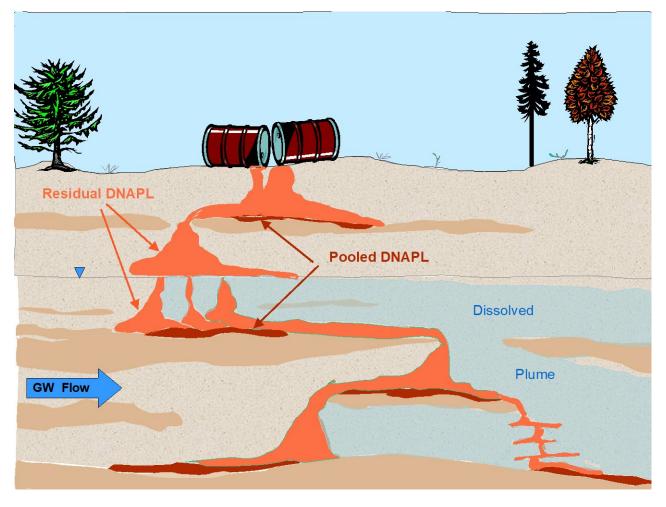
Safety-First Key Topics

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- Knowledge training to provide understanding, increasing capabilities with ownership of activities, situational awareness, hazard recognition, anticipation of hazards and empowerment with stop work authority
- Action active observation, chronic unease, continuous inspection, personal responsibility for correction and toughness and resilience in execution
- Creating bias for safety budget, equipment, personal ownership, control, leadership, proactive change, and total team focus





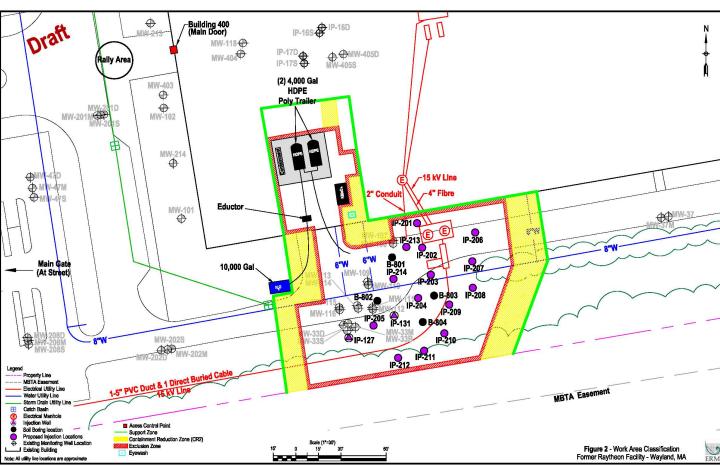


Knowledge



- Promote and reinforce safety first culture
 - empowerment shared authority and responsibility
 - engagement contributions by all
 - inclusion <u>all</u> observations and opinions matter
- Daily briefs what has, is, and will be happening
- Set expectations project and personal
- Use stop work practices take a "pause" as needed to communicate and/or correct







Action



- Proper labelling every container, no "unknowns"
- **SDS** accessible reference materials (PPE, fire fighting, first aid, exposure, hazards and concentrations)
- Storage proper securement, separation of incompatibles, ventilation, spill prevention
- HSPs/HASPs useful, relevant and complete
 - project objectives
 - Site-specific
 - timely and updated
 - project activities in appropriate detail



Bias for Safety



- Understand, accede and support
- Maintain consistency
- Assure knowledge (of proper practices) and training (gaps)
- Communicate monitoring (parameters, frequency, method, who/how/when?)
- Actively verify chemical management procedures
- Continuously implement risk management practices (observe and correct)

What? When? Where? Why? How?





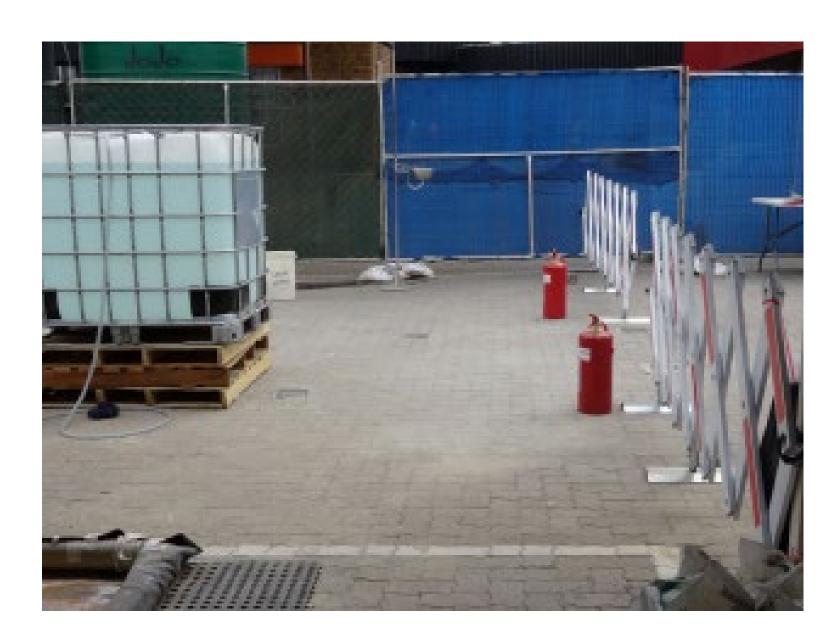
Specialized Chemical Knowledge (e.g., persulfate)



- Class 1 oxidizer (may †burning rate of combustibles)
- High solubility (42% w/w)
- Corrosive (pH < 2 SIU)
- Inhalation (dust during transfer)
- Splash hazard (eye wash, wash down & shower)
- Pressure and over pressurization (unintended reaction)
- Incompatibles (proper storage, day tankage)







Corrosion is Real



Virginia (2008)

Geoprobe Rods



Eductor



Texas (2010)

Mixing tank

Steel

manifold



New Jersey (2022)

Geoprobe Rods



Fittings



Risk Management



INCIDENTS (Top 4)

- 1. Storm Sewers
- 2. Other Utilities and Structures
- 3. Errors and Omissions
- 4. Contingency Planning



MITIGATIONS

- Planning
- > Executing
- Correcting

Top Risks #1 – Storm Sewers



Injected materials entering, following and/or discharging via sewer or backfill due to

- Construction- storm sewers are, by definition, unsealed (leaky)
- Placement permeable backfill/ filled / disturbed area provides enhanced migration
- Changed condition raises in local water table
- Over pressurization resulting in inadvertent soil lift and fracture



North Smithfield RI Sodium Permanganate Release
North Smithfield, RI - EPA Region I



Site Contact: Michael S. Barry OSC barry.michael@epa.gov

www.epaosc.org/northsmithfieldripermanganate

Area Weather Forecast

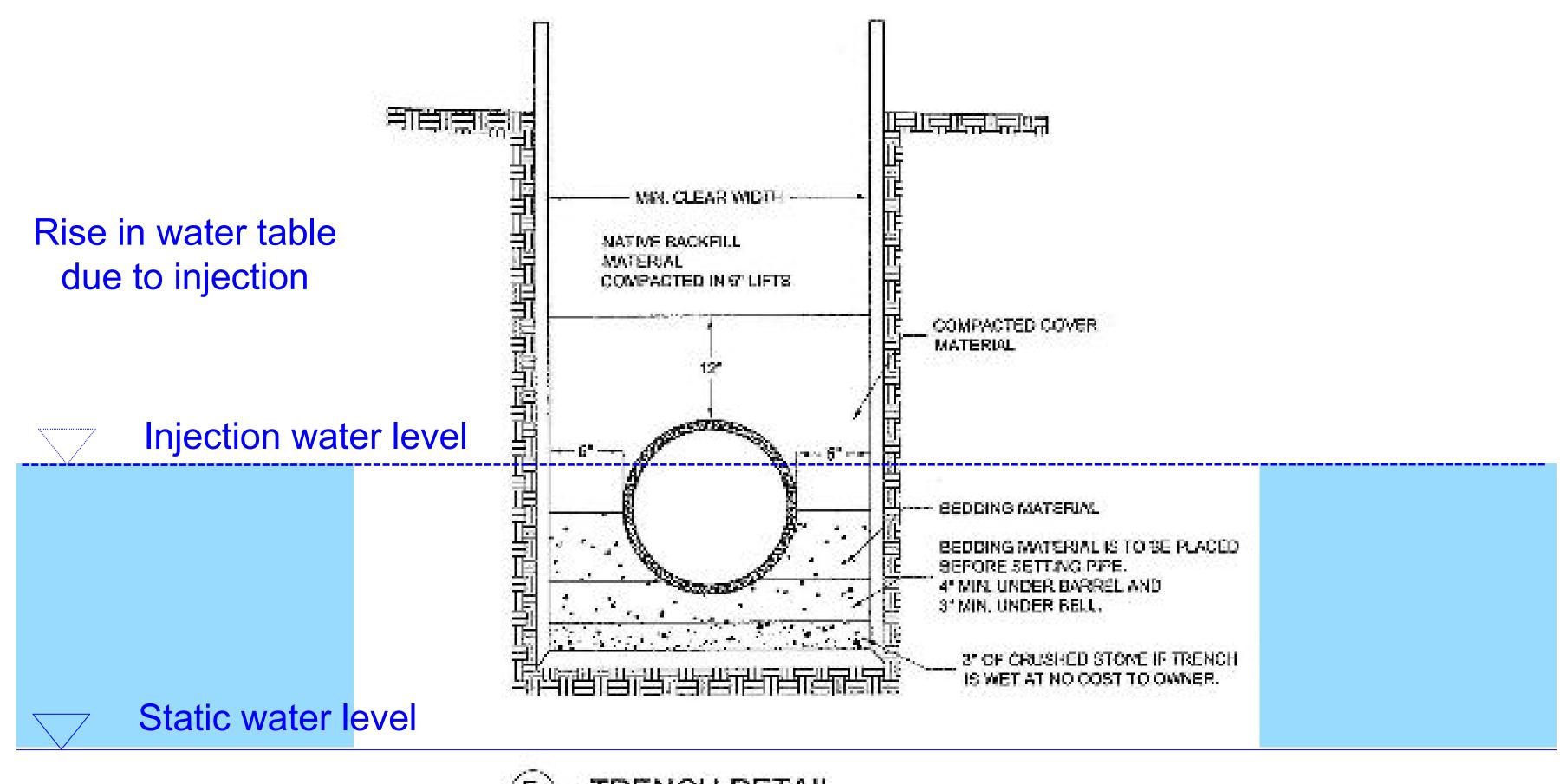
At 2315 hours on 15 March 2004, OSC Jakabhazy was dispatched to a suspected release of sodium permanganate in Smithfield, RI to the Branch River. RIDEM arrived on scene at approx 1800 hours to a repred release into the Branch River that had been reportedly ongoing for several hours. The source was trace catch basin on the Phillips Components Facility on Industrial Road, off the Pound Road exit of Rt 146. Coon





Top Risks #1 – Storm Sewers – Why?







Top Risks #2 – Other Utilities and Structures



- Injected material following other known or unknown lines, structures (basements, foundations), previously disturbed areas (excavations) and (former) USTs
- Structures with ambiguous location or construction no "as-built" or facility knowledge
- Undetected during subsurface clearance and inspection
- Improperly abandoned historical activities (e.g., borings or disturbed areas)







Top Risks #3 – Errors and Omissions (design and execution)



- Material compatibility enhanced corrosion, decomposition
- Improper/incomplete procedures, operations, supervision, instrumentation
- Equipment failure mechanical, seals, pressure rating, verification prior to use, inspection
- Insufficient training/engagement breakout, spill response, inattention, inexperience, nuetralization
- Management of change personnel, equipment, weather, unknown contaminants

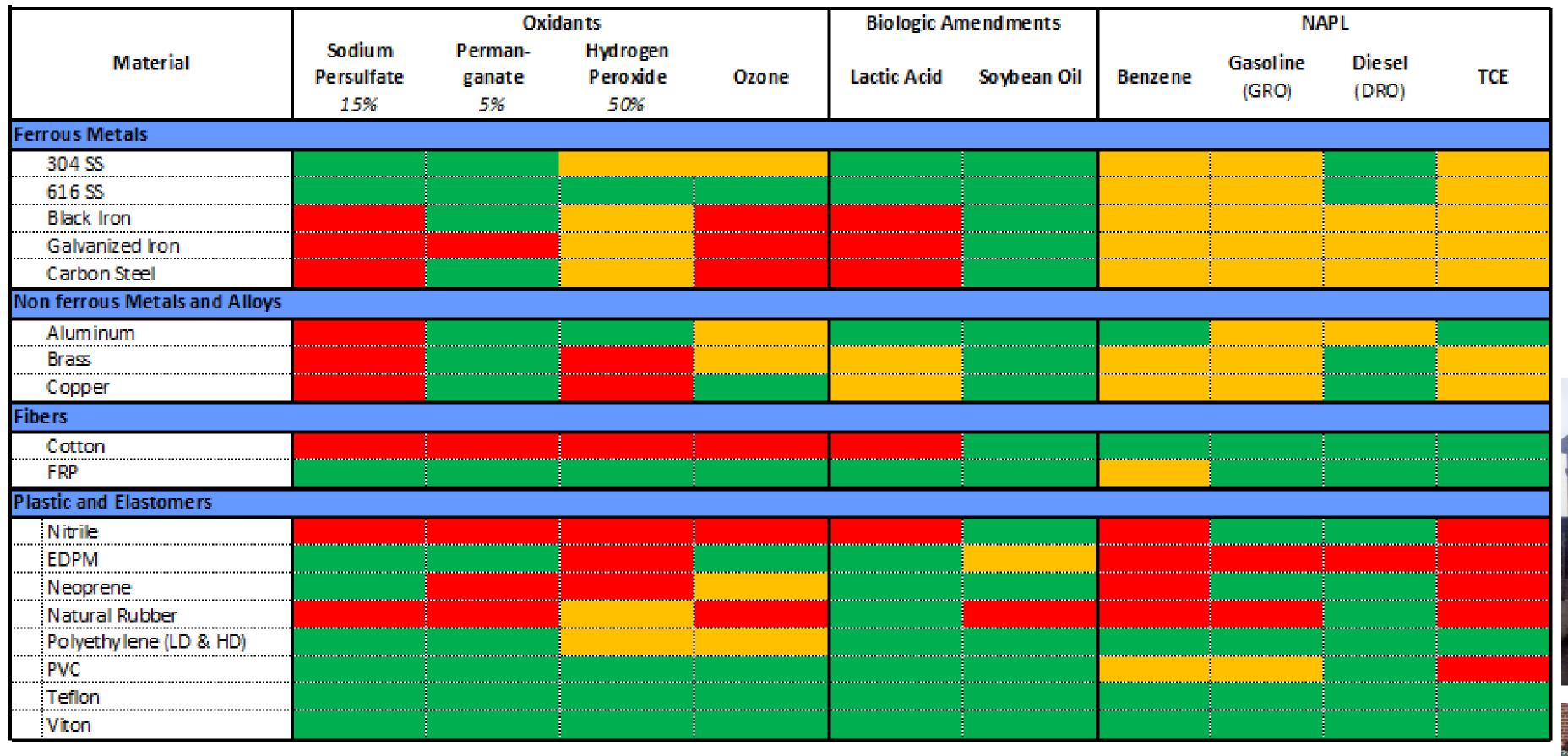






Top Risks #3 – Errors and Omissions (design and execution)





Sources

Carus Chemical Company, "RemOx ™ S ISCO Reagent Material Compatibility," (2007)

Cole Parmer Instrument Company, Chemical Compatibility, online (2022).

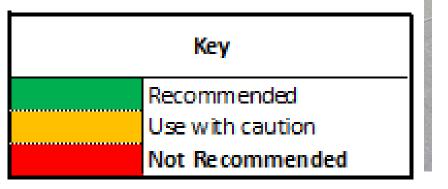
Industrial Special Metals, Chemical Compatibility Cart, online (2022).

McCaulou, Douglas R., Jewett, David G. and Huling, Scott G., "Compatibility of NAPLs and Other Organic Compounds With Materials Used in Well Construction, Sampling, and Remediation," GWMR, fall: 125 - 131 (1996).

Ozone Solutions, Ozone Compatible Materials, online (2021).

Per oxychem, "Corrosion and Material Compatibility with Klozur Persulfate Technical Bulleti n," (2015).

United Initiators, NPS Safety Data Sheet (2018).



Top Risks #4 – Contingency Planning



- Lack of Plans spill response, release notification plan
- Communications responsibilities, timeliness
- Hazard (HAZID) review external review
- Spill response prioritization focus on personnel safety
- Availability and quantity of supplies on site PPE, spill control, contractors, neutralization

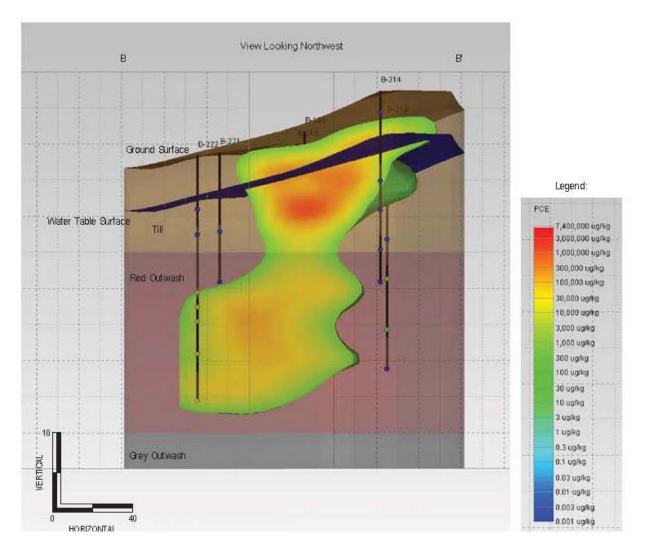




Top Skills – I. Planning

- Understanding and acceding the plans
- Plan completeness, relevance, timeliness, Site-specific, harmonized to the Site requirements
- Aligned with Conceptual Site Model (CSM)
- Foresee reasonable occurrences
- Externally reviewed by subject matter expert / experienced person





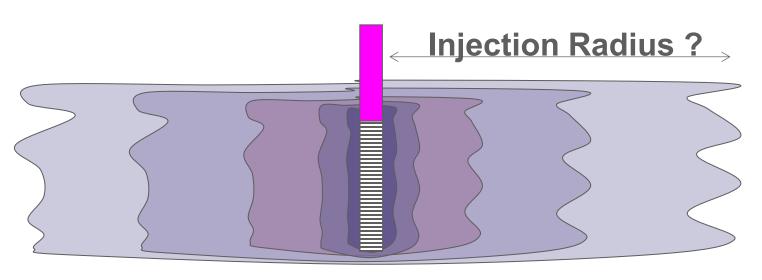


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"Plans are nothing; planning is everything"

Dwight D Eisenhower



Top Skills – II. Executing

- Seeing and understanding
- Team engagement
- Premobilization meeting
- Control access to work area
- Use of state-of-the-art techniques and equipment
- Consistent reconciliation and progress tracking
- Site observations used to update conceptual model

"The fun for me in collaboration is, one, working with other people just makes you smarter, that's proven."

Lin-Manuel Miranda







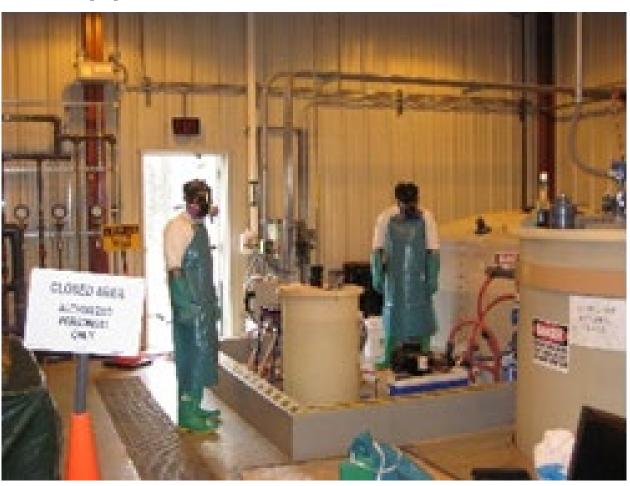


Top Skills – III. Correcting

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- Timely and relevant communication
- Procedure modification recognize what is "working" and change what isn't
- Recognize the law of "unknown unknowns" applies







"But I canna change the laws of physics, Captain!"
Scotty

What Can You Do?



- **Engage** all individuals at the implementation site, to create a true team atmosphere. Project success depends on a united approach toward preservation of safety and minimizing risk to the team, the Site, and the environment
- Empower teams to find, respond to and correct problems during all phases of activity from planning, through execution and closure

"There is no 'I' in the word 'team'"
Peter Drucker





What Can You Do?

terrasystems

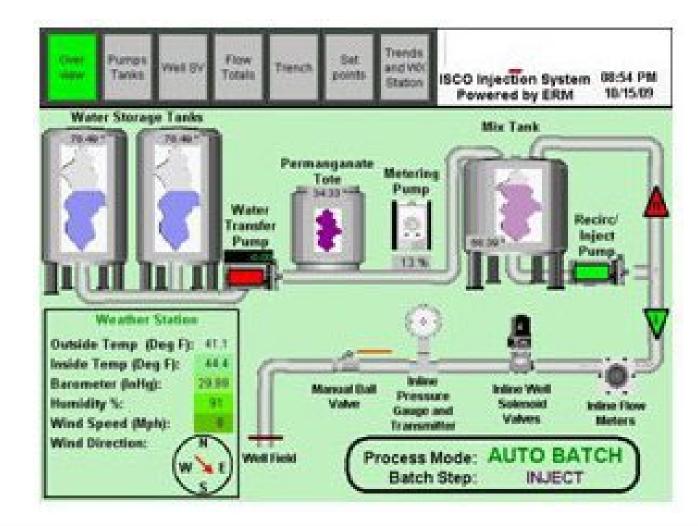
- Vigilance of everyone during all phases of the works, especially during implementation, to eliminate deficiencies and detect unwanted conditions
- Share information on incidents, near-misses, and continuous improvements within the industry to increase the state-of-the-art processes, provide safe procedures for all and facilitate the completion of safe and effective remedial programs into the future

If you are onsite, you are a part of the team!

If you are not onsite, you are still part of the team!

"Only a fool learns from his own mistakes. The wise man learns from the mistakes of others"

Otto von Bismarck





QUESTIONS?



Tim Pac, CPG **Senior Remediation** Engineer **Terra Systems**



Jennifer Byrd, PE **Technical Director** Remediation Management **ERM**



Elizabeth Cohen, Ph.D. **Environmental Restoration Business** Leader **Arcadis**



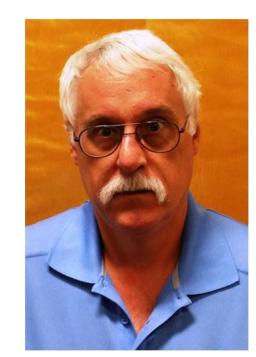
Michelle Crimi, Ph.D. **Professor, Civil & Environmental** Engineering **Clarkson University**



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Paul Dombrowski, PE **Director & Senior Remediation Engineer ISOTEC Remediation Technologies**



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